<table>
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<th>Question</th>
<th>Answer</th>
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<td>If you were to be successfully elected in October 2019, name two ‘things’ that you would be most proud to say that you had achieved by the end of the triennium (2019-2022)? Explain:</td>
<td>Safety and security by re-establishing a Police presence in Mount Maunganui. Secondly, financial control and accuracy of information to formalise budgets and ensure we don’t go over the limit.</td>
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<td>What is your ideal structure of local government in the Western BOP? Does this include amalgamation? Does it include appointed independent directors (similar to the DHB model)? And, is this topic an important priority for you?</td>
<td>I would explore the amalgamation model, shared services to reduce duplication and ensure we are fit for purpose. The shared service model has worked in other central government agencies.</td>
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<td>What is your opinion on Quayside (<a href="http://www.quaysideholdings.co.nz">www.quaysideholdings.co.nz</a>)? What should be its future strategy and ownership structure?</td>
<td>I would like to see Quayside holdings restructured so it delivers the optimum investments back to TCC. I would like to see Quayside holdings maintain a balance between paying off debt and investing in the future.</td>
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<td>In your opinion, what are the key issues in managing the Western BOP’s population and economic growth? How can the councils successfully manage the sub-region’s growth, within fiscal constraints?</td>
<td>The key issue is infrastructure and who pays for it? Relying on the annual rates for infrastructure is outdated and not working, hence the 442 million in debt.</td>
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<td>What are your priorities for infrastructure investment in the Western BOP sub-region during the next ten years?</td>
<td>TCC needs to partner with developers, Iwi and private groups or individuals. We all have a vested interest in ensuring our City is ready for the growth that is imminent.</td>
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<td>Do you agree that the Western BOP sub-region has transport issues? If elected, what are your priorities to address the sub-region’s immediate and long-term transport needs?</td>
<td>We need to look at a similar sized city that has the same unique geographical landscape. Collecting the intelligence and analyzing the data so we can learn how other cities have overcome their transport issues. Road, rail and maritime should be explored to deliver an integrated transport system.</td>
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<td>What are your plans for ensuring adequate zoning and servicing of</td>
<td>My keypoint is to ensure class one land is not used for residential, commercial and industrial. We</td>
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affordable residential, commercial and industrial land supply over the next ten years?  
need to protect this land to ensure we have the ability to grow our own produce rather than rely on importing the goods.

Quick Poll: which of the following tourism related projects would you support contributing (Regional/City/District) Council resources/funds towards:  
Airport expansion / new airport  
Major international hotel  
Major conference/convention centre  
Regional museum  
Sports stadium

What is the (Regional/City/District) Council’s role in supporting the local tourism industry?  
What are your priorities for the local tourism industry?  
The cruise industry needs to spend more in Tauranga rather than in Rotorua/Hobbiton. The more money that is spent in our local economy will help the local business community flourish. More money in our local economy provides jobs and security.

What is your position on the (Regional/City/District) Council’s rates policy in regards to targeted rates and/or commercial differentials on the local business and industrial community?  
My position on rates is to consult with the rate payers of our city.

What would you do to restore confidence in the regulatory services or building consent departments within the sub-region?  
The regional council can not be the referee and the player regarding resource consenting.

Name your priority initiatives that the (Regional/City/District) Council should do to make it easier for companies to do business in the city?  
Regulatory and compliance should not be too restrictive and costly for national and international companies who want to set up their head offices in Tauranga.

Do you have any relevant governance experience?  
What relevant skills do you bring to the role of an elected member?  
How would you contribute to ensuring quality debates and decisions happen?  
I am currently governing and chairing large Maori trusts in Tauranga and nationally. Having accurate information to formulate budgets is paramount to success. The local maori economy is valued at two billion dollars and the national maori economy is valued at over 50 billion dollars. This relationship needs to be built on to ensure collaboration going forward.

How have you personally contributed to the local community over the past ten years?  
My personal contribution to the local community has been on the Marae either working behind the scenes in the kitchen or working as a kaitiaki (guardian) looking after the environment. Although not local, I am in my second year of sponsoring the Black Dog Ball in Palmerston North, highlighting depression and suicide in the rural community.

Any other comments?  
I have spent 33 years at GCSB protecting the economy, border and citizens of our NZ.